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| **Attended** | **Apologies** | **Part Attendance** | **Deputy** | **No Longer Member** | **No Longer in Post** | **Blank or Not Applicable** |

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| **ICB Board Attendance (Public)** | | | | | | | | |
| **Name** | **Role** | **2024** | | | | | **2025** | |
| **29 May** | **26 Jun** | **31 Jul** | **25 Sep** | **27 Nov** | **29 Jan** | **26 Mar** |
| Dame Gill Morgan | Non-Executive/ Chair of the ICB |  |  |  |  |  |  |  |
| Dr Ananthakrishnan Raghuram | Executive, Chief Medical Officer |  |  |  |  |  |  |  |
| Ayesha Janjua | Non-Executive Director |  |  |  |  |  |  |  |
| Cath Leech | Executive, Chief Finance Officer |  |  |  |  |  |  |  |
| Douglas Blair | Partner member, CEO GHC |  |  |  |  |  |  |  |
| Ellen Rule | Executive, Director of Strategy & Transformation |  |  |  |  |  |  |  |
| Jo Bayley | Partner member for Primary Care |  |  |  |  |  |  |  |
| Julie Soutter | Non-Executive Director |  |  |  |  |  |  |  |
| Karen Clements | Non-Executive Director |  |  |  |  |  |  |  |
| Kevin McNamara | Partner member, CEO GHFT |  |  |  |  |  |  |  |
| Marie Crofts | Executive, Chief Nursing Officer |  |  |  |  |  |  |  |
| Mary Hutton | Chief Executive Officer |  |  |  |  |  |  |  |
| Prof. Jane Cummings | Non-Executive Director (Vice-Chair) |  |  |  |  |  |  |  |
| Prof. Jo Coast | Non-Executive Director |  |  |  |  |  |  |  |
| Prof. Sarah Scott | Partner member, Director of Adult Social Care |  |  |  |  |  |  |  |
| Siobhan Farmer | Partner member, Director of Public Health, GCC |  |  |  |  |  |  |  |
| Tracey Cox | Executive, Director of People, Culture and Engagement |  |  |  |  |  |  |  |
| Rosanna James | Director of Improvement and Partnership, Gloucestershire Health and Care NHS Foundation Trust |  |  |  |  |  |  |  |

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| **Attended** | **Apologies** | **Part Attendance** | **Deputy** | **No Longer Member** | **No Longer in Post** | **Blank or Not Applicable** |

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| **System Quality Committee** | | | | | | | | |
| **Name** | **Role** | **2024** | | | | | **2025** | |
| **03 Apr** | **05 Jun** | **07 Aug** | **02 Oct** | **04 Dec** | **05 Feb** | **-** |
| Prof Jane Cummings | SQC Chair/Non-Executive Director |  |  |  |  |  |  |  |
| Dr Ananthakrishnan Raghuram | Executive, Chief Medical Officer |  |  |  |  |  |  |  |
| Emily White | Director of Quality, Performance and Strategy, GCC |  |  |  |  |  |  |  |
| Hannah Williams | Deputy Director of Nursing, Therapies and Quality, GHC |  |  |  |  |  |  |  |
| Julie Soutter | Non-Executive Director |  |  |  |  |  |  |  |
| Marie Crofts | Executive, Chief Nursing Officer |  |  |  |  |  |  |  |
| Matt Holdaway | Partner, Director of Nursing, GHFT |  |  |  |  |  |  |  |
| Nicola Hazel | Executive, Chief Nursing Officer, GHC |  |  |  |  |  |  |  |
| Prof. Sarah Scott | Partner member, Director of Adult Social Care |  |  |  |  |  |  |  |
| Suzie Cro | Partner, Deputy Director of Nursing, GHFT |  |  |  |  |  |  |  |
| Trudi Pigott | Deputy Chief Nursing Officer |  |  |  |  |  |  |  |

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| **Attended** | **Apologies** | **Part Attendance** | **Deputy** | **No Longer Member** | **No Longer in Post** | **Blank or Not Applicable** |

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| **Primary Care and Direct Commissioning Committee** | | | | | | | | | |
| **Name** | **Role** | **2024** | | | | | | **2025** | |
| **04 Apr** | **06 Jun** | **08 Aug** | **03 Oct** | **11 Nov** | **05 Dec** | **06 Feb** | **-** |
| Ayesha Janjua | Non-Executive Director/Chair |  |  |  |  |  |  |  |  |
| Cath Leech | Executive, Chief Finance Officer |  | **SR** |  |  |  | **SR** | **SR** |  |
| Dr Ananthakrishnan Raghuram | Executive, Chief Medical Officer |  |  |  |  |  |  |  |  |
| Ellen Rule | Executive, Director of Strategy & Transformation |  |  |  |  |  |  |  |  |
| Prof Jane Cummings | Non-Executive Director |  |  |  |  |  |  |  |  |
| Marie Crofts | Executive, Chief Nursing Officer |  |  |  |  |  |  |  |  |
| Mary Hutton | Chief Executive Officer |  |  |  |  |  | **TC** | **TC** |  |

**Deputies noted:**

**SR** – *Shofiqur Rahman, Interim Deputy CFO*

**TC** – *Tracey Cox, Director of People, Culture and Engagement*

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| **Attended** | **Apologies** | **Part Attendance** | **Deputy** | **No Longer Member** | **No Longer in Post** | **Blank or Not Applicable** |

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| **Audit Committee** | | | | | | | |
| **Name** | **Role** | **2024** | | | | **2025** | |
| **09 May** | **24 Jun** | **05 Sep** | **05 Dec** | **06 Mar** | **-** |
| Julie Soutter | Non-Executive Director/Chair |  |  |  |  |  |  |
| Karen Clements | Non-Executive Director/Vice Chair |  |  |  |  |  |  |
| Marcia Gallagher | Partner Member, GHC |  |  |  |  |  |  |
| Dr Jo Bayley | Partner Member, Primary Care |  |  |  |  |  |  |
| Bilal Lala | Partner Member, GHC |  |  |  |  |  |  |
| Michael Napier | Partner Member, GHFT |  |  |  |  |  |  |
| Marie-Annick Gournet | Partner Member, GHFT |  |  |  |  |  |  |

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| **People Committee** | | | | | | | |
| **Name** | **Role** | **2024** | | | **2025** | | |
| **08 Feb** | **16 May** | **18 July** | **17 Oct** | **16 Jan** | **-** |
| Karen Clements | Non-Executive Director/Chair |  |  |  |  |  |  |
| Prof Jane Cummings | Non-Executive Director |  |  |  |  |  |  |
| Marie Crofts | Executive, Chief Nursing Officer |  |  |  |  |  |  |
| Tracey Cox | Executive, Director of People, Culture and Engagement |  |  |  |  |  |  |
| Dr Ananthakrishnan Raghuram | Executive, Chief Medical Officer |  |  |  |  |  |  |
| Mary Hutton | Chief Executive Officer |  |  |  |  |  |  |
| Prof. Sarah Scott | Partner member, Director of Adult Social Care |  |  |  |  |  |  |
| Deborah Evans | Partner Member, Chair of GHFT |  |  |  |  |  |  |
| Sumita Hutchison | Partner Member, GHC |  |  |  |  |  |  |

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| **Attended** | **Apologies** | **Part Attendance** | **Deputy** | **No Longer Member** | **No Longer in Post** | **Blank or Not Applicable** |

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| **System Resources Committee** | | | | | | | | |
| **Name** | **Role** | **2024** | | | | | **2025** | |
| **07 Mar** | **02 May** | **04 Jul** | **05 Sep** | **07 Nov** | **09 Jan** | **-** |
| Prof. Joanna Coast | Non-Executive Director, Chair |  |  |  |  |  |  |  |
| Ayesha Janjua | Non-Executive Director |  |  |  |  |  |  |  |
| Mark Walkingshaw | Director of Operational Planning & Performance |  |  |  |  |  |  |  |
| Cath Leech | Executive, Chief Financial Officer |  |  |  |  |  |  |  |
| Ellen Rule | Executive, Director of Strategy and Transformation |  |  |  |  |  |  |  |
| Mary Hutton | Executive, Chief Executive Officer |  |  |  |  |  |  |  |
| Julie Soutter | Non-Executive Director |  |  |  |  |  |  |  |